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01

New characters and changes of China's travel retail market in the past year



Feature 1: China's outbound travel market maintains high-speed growth continuously, hitting a new record high in both scale and consumption expenditure in 2018



150 million travelers

Size of outbound travel market:

150 million outbound travelers , 14.7% ↑

USD 120 billion

Expenditures in outbound travel:

Over USD 120 billion, 4% ↑

14.9%

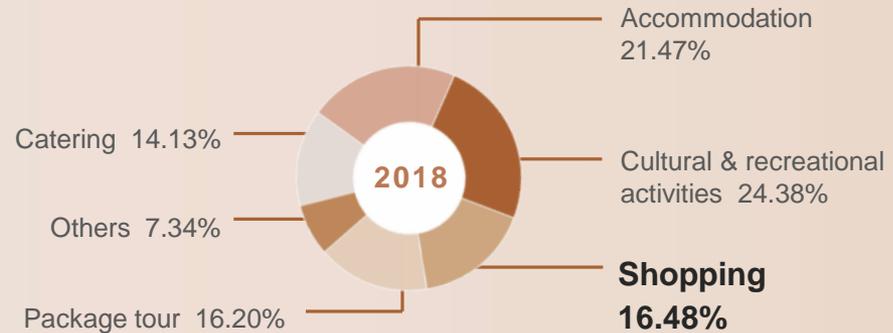
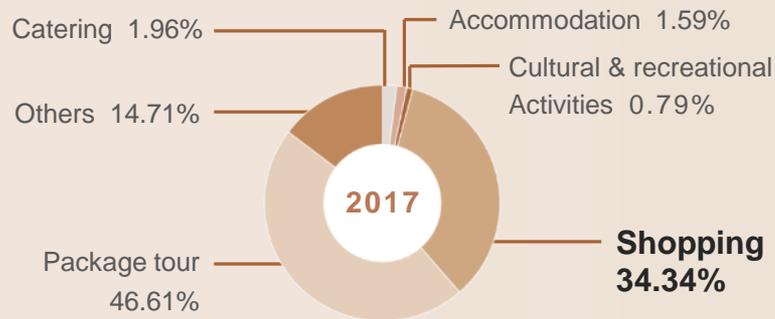
Spending per capita:

Spending of USD 2,971 per capita, 14.9% ↑

Feature 2: Duty-free shopping growth in contrast to shrinking share of shopping spending in outbound travel

The spending mix of outbound travelers showed that spending in shopping has decreased from 34.34% in 2017 to 16.48% in 2018, with rapid increase in spending in catering, cultural, recreational, accommodation activities and drastic drop in entrusted purchase, gift purchase and impulsive purchase, as well as “whistle-stop” tours in popular scenic spots.

Changing spending mix: a comparison between 2017 and 2018



Feature 2: Duty-free shopping growth in contrast to shrinking share of shopping spending in outbound travel



- Dynamic growth in China's duty-free shopping with increasing convenience and maturity of the China's duty-free market
- Sales of China's duty-free industry reached **RMB 39.49 billion** in 2018
- An increase of **27.3%** , approaching the milestone of **RMB 40 billion**

Offshore duty-free shopping in Hainan

- Diversified channels and relaxed limits
- Duty-free shopping for outbound and Inbound travelers at airport
- Duty-free shopping on cruises
- Online order and airport pick-up



- More diversified channels
- More convenient shopping experience
- Growing size of duty-free sales

Feature 3: Increased share of new travel retail

Robust growth of China's online retail revenues of luxury goods in 2018, up by 37%

- In 2018, China's online sales of luxury goods hit RMB 36 billion at an increase of 37%, accounting for 14% of the sales of luxury goods in China
- Nearly 90% of luxury brands are expanding online services, including product launching, reservation for store visit and launch events, etc.
- By the end of 2018, over 400 stores of more than 90 premium brands have settled down on the third party VIP service platforms.

36

Billion

↑ 37%

90%

>400

Stores



Travel retail industry

Limited time

Limited space

Challenge of new travel retail

Before travel

During travel

After travel

Integrate the online and offline channels in travel retail

Penetration rate



Conversion rate



Transaction price per customer



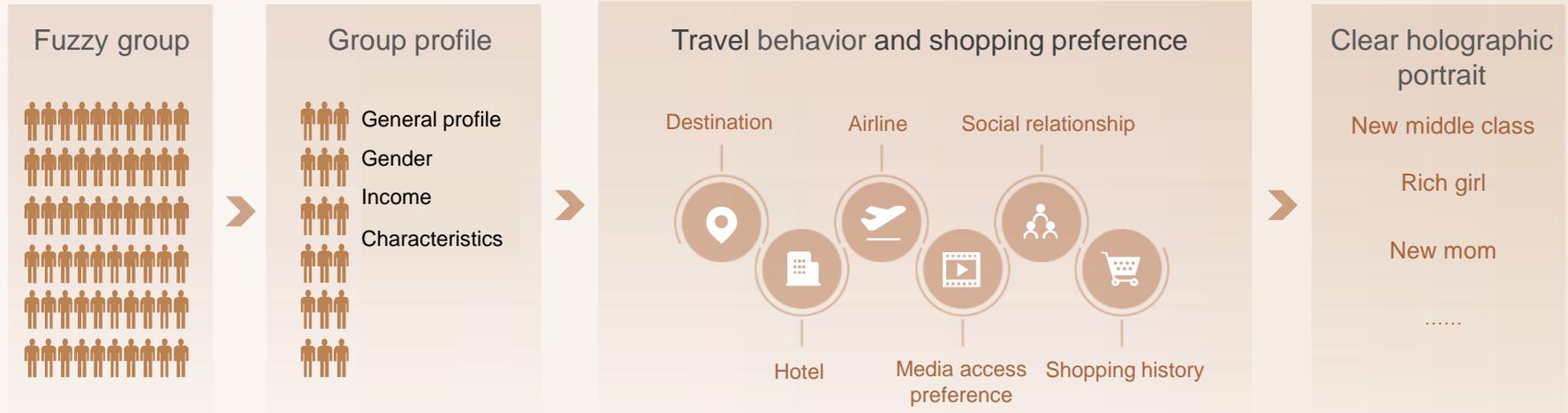
02

**Focusing on
new travel scenarios and reshaping
the relationships among people, product and scenario**



1. People are digitalized in 360 degrees

Marketing empowered by consumer big data and membership data



Each one is an individual

Contents are precisely delivered to target groups based on user tag

2. Products meeting new consumption needs

More personalized products, experiences and services



Duty-free exclusive products

- More limited editions.
- Exclusive sets of great value for money.
- Customized products.



New experiences

- Trendy and luxury shopping environment.
- Interaction with celebrities.
- High-tech empowered interactive experience.
- Tasting events.
- Beauty care lecture.



Personalized services

- Customized content services.
- Exclusive discounts for online order and offline pick-up.
- Annual membership awards.
- Airport shuttle service for VIP members.
- VIP lounge.

3. Omnipresent scenario

Infinite expansion of omni-channel shopping time and space



3. Omnipresent scenario

Infinite expansion of omni-channel shopping time and space



WeChat public account
for online booking



Mini-programs



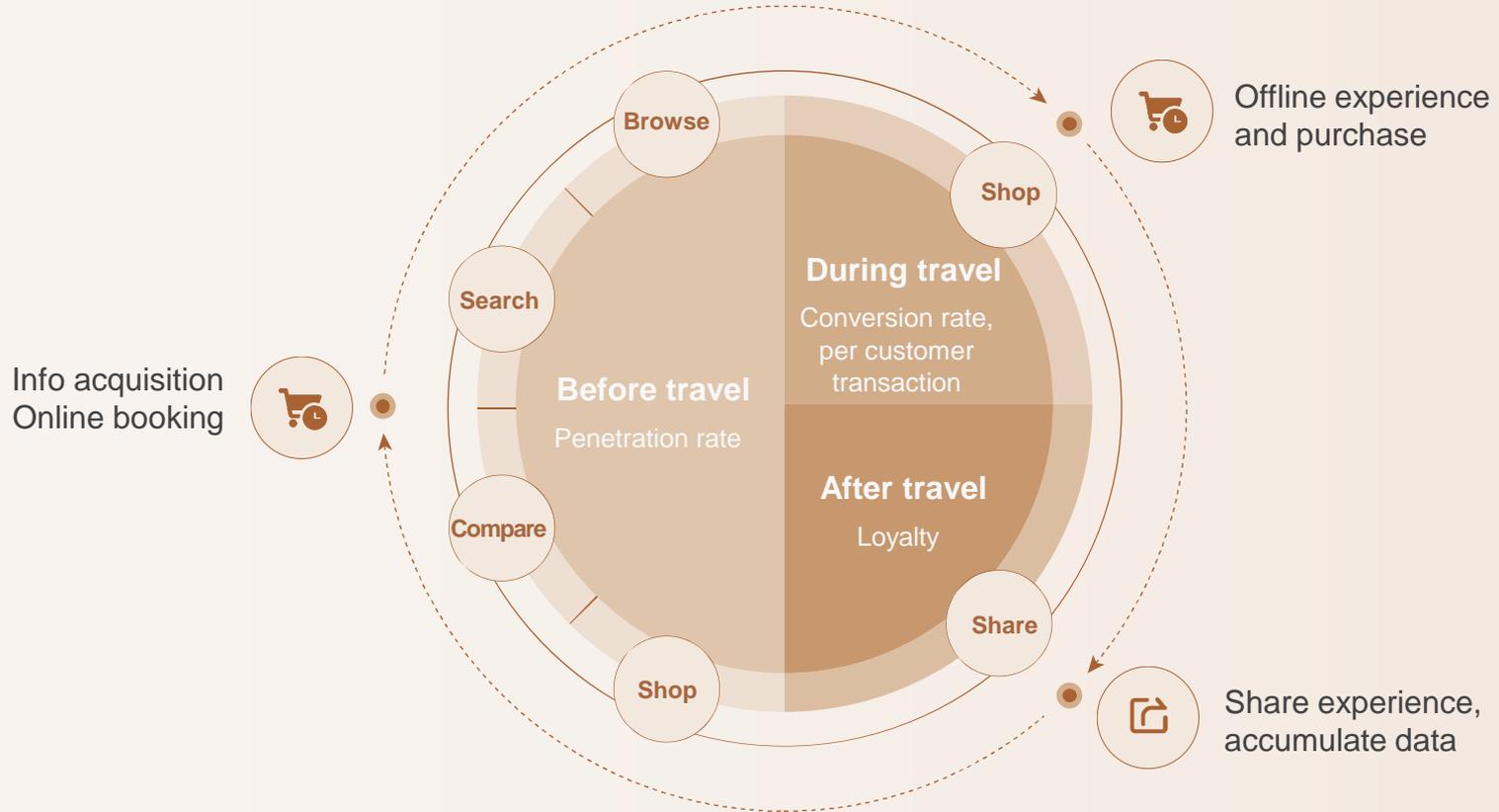
APPs
For online booking



Alibaba's Fliggy
Travel-Buy

Online booking
platforms

4. Focus on new travel scenarios, reshaping people, product and scenario before, during and after travel



4. Focus on new travel scenarios, reshaping people, product and scenario before, during and after travel

(1) **Before travel:** identify target group, push precise content for a higher penetration rate

Browse

Search

Compare

User acquire information (content): deliver more content via the following two channels:
Discount coupon, 3rd party benefit (Alipay, Unionpay, bank, offline travel benefits)

Decide destination and travel plan through stories shared by other travelers

Meituan, Dianping, REDesign, Mafengwo.co.,
www.toutiao.com, Tik Tok, SMZDM.COM

Book travels via offline travel agencies + OTA platforms

Travel agencies under China Tourism Group or online OTA platforms such as Ctrip, LY.COM, Booking, Agoda, Fliggy, etc.

4. Focus on new travel scenarios, reshaping people, product and scenario before, during and after travel

(1) **Before travel:** identify target group, push precise content for a higher penetration rate

Shop

(Pre-order)



Smooth online product experience



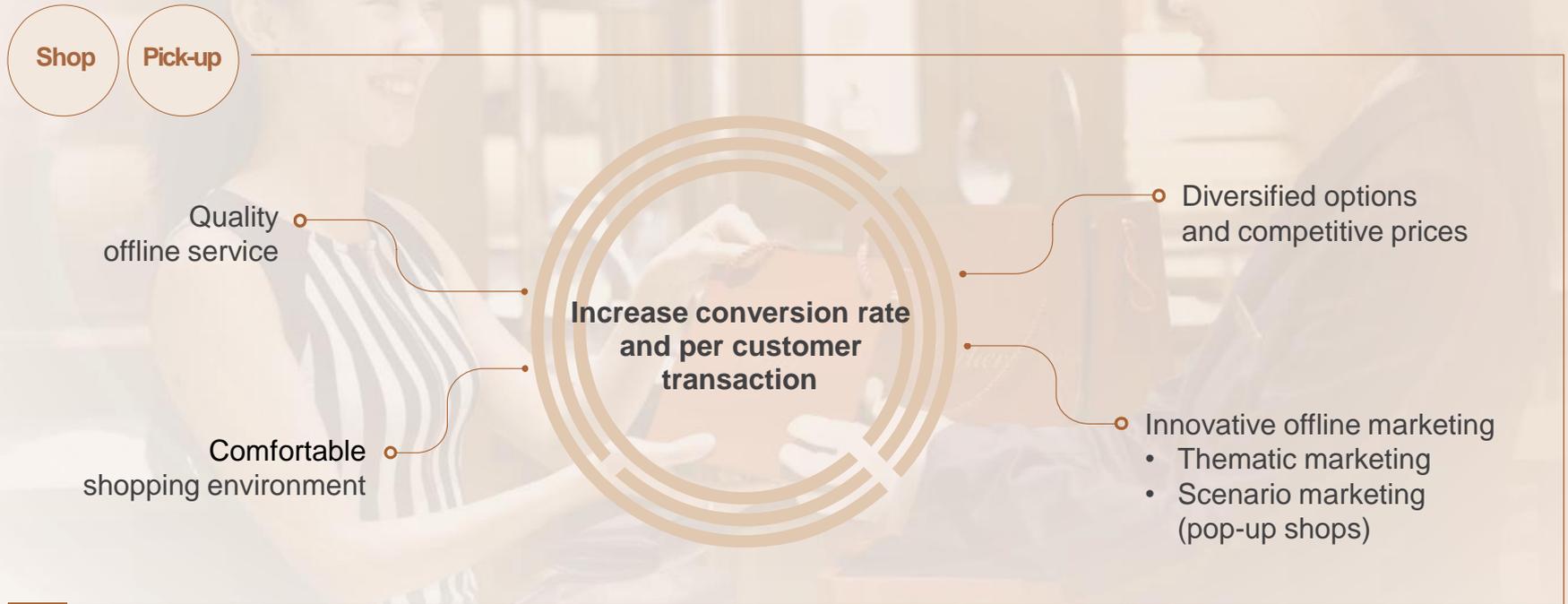
Quality products at preferential prices



Innovative marketing activities

4. Focus on new travel scenarios, reshaping people, product and scenario before, during and after travel

(2) **During travel:** upgrade shopping experience to improve conversion rate and transaction price per customer



4. Focus on new travel scenarios, reshaping people, product and scenario before, during and after travel

(3) **After travel:** collect user data, increase user adhesiveness and loyalty

Share

(Sharing and word-of-mouth communication)

Online: Massive UGC contents generated by members sharing online



4. Focus on new travel scenarios, reshaping people, product and scenario before, during and after travel

(3) **After travel:** collect user data, increase user adhesiveness and loyalty

Share

(Sharing and word-of-mouth communication)

Offline: Communication of offline membership activities + value-added benefits via traditional media and we-media



Thematic membership activities



Membership benefits

03

CDF latest progress and plans for developing new travel retail



1. People

Omni-channel membership interconnection
to build China's biggest membership big data platform to empower omni-scenario marketing

Self-owned members

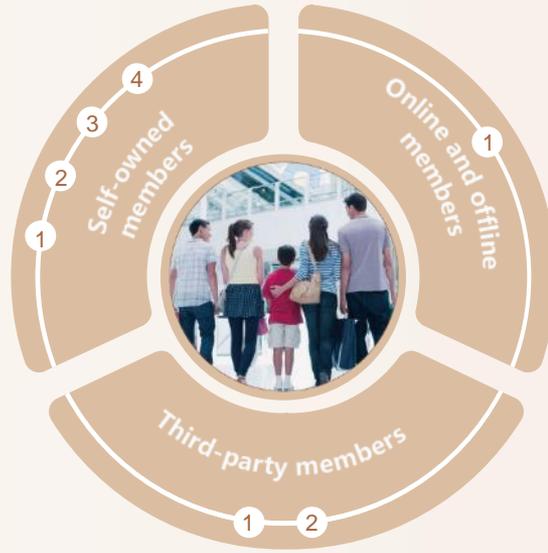
- 1 CDF members
- 2 Sunrise Duty-free
- 3 Duty Zero by cdf
- 4 China Tourism Group

Third-party members

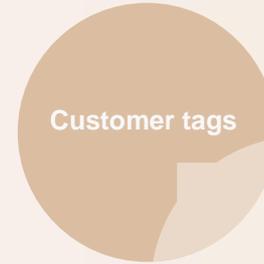
- 1 Third-party membership benefit sharing

Online and offline members

- 1 Online platform & offline stores
- 2 Interconnection of membership network



Digitalization of membership data



Customer tags



Customer properties

User picture



Consumption characteristics



Consumption prediction

2. Product

Nearly 60 brands will launch exclusive limited editions
in 2019 for the 40th anniversary of China duty free industry.

More choices of special sets and exclusive limited editions to satisfy diversified and individual needs of consumers



China Duty Free Industry 40th anniversary limited editions



3. Scenario

Omni-channel incorporating online and offline to cover all shopping scenarios

Beijing

Shanghai

Hong Kong

Guangzhou

Hangzhou

Macau

Main airport hubs

Cambodia

Macau

Beijing

Shanghai

Dalian

Qingdao

Xiamen

Downtown duty-free shops

Sanya

Haikou

Bo'ao

Offshore duty-free shops

01

Offline duty-free shops

3. Scenario

Omni-channel incorporating online and offline to cover all shopping scenarios



02

Online duty-free pre-order platform

3. Scenario

Build brand-new consumption experience empowered by brand resources



新年甜幂好礼之
雅诗兰黛新年聚会

雅诗兰黛新年幂幂快闪店
将于12月3日正式登陆三亚海棠湾
而12月20日下午2点，幂幂聚会亲临活动现场
邀您共赴新年甜幂聚会

ESTÉE LAUDER
新年甜幂
聚会

11月26日-12月9日
凡通过三亚国际免税城官方商城
线上购买幂幂甜幂限量套装

4. Comprehensive strategic partnership with Alibaba to build a new travel retail business model

(1) Direction of strategic partnership



**Comprehensive
strategic partnership**

E-commerce

Big data

Marketing

Logistics

Membership



THANK YOU