







Air Traffic / m1nd-set's b1s In partnership with IATA



In Q1 2023, DXB was the top 1 airport by international departure, followed by LHR. SIN and ICN were the two AsPac airports among the top 10 worldwide. The next 6 months will be dominated mainly by European airports, together with DXB (descending in the ranking) and JFK which will appear among the top 10 airports.

Q1 2023

		% of Departures
#1	DXB – Dubai	3.0%
#2	LHR – London Heathrow	2.4%
#3	CDG – Paris De Gaulle	2.1%
#4	SIN – Singapore	2.0%
#5	AMS - Amsterdam	1.9%
#6	IST – Istanbul	1.7%
#7	FRA - Frankfurt	1.6%
#8	ICN - Seoul	1.5%
#9	MAD - Madrid	1.4%
#10	DOH - Doha	1.4%

Next 6 months

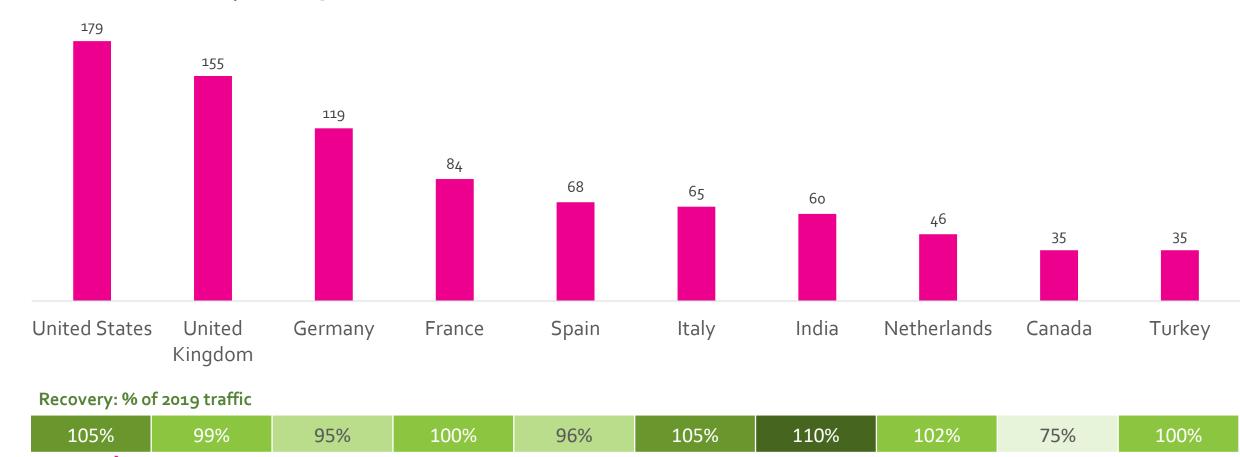
		% of Departures
#1	LHR – London Heathrow	2.7%
#2	AMS - Amsterdam	2.4%
#3	FRA - Frankfurt	2.2%
#4	CDG – Paris De Gaulle	2.2%
#5	DXB – Dubai	2.1%
#6	LGW – London Gatwick	1.4%
#7	JFK – New York	1.4%
#8	MAD - Madrid	1.4%
#9	MUC - Munich	1.4%
#10	IST – Istanbul	1.4%



The top 10 nationalities in 2023 have reached, and in some cases overcome, 2019 levels, except for Canada. India is recovery at the fastest speed, followed by US and Italy.

GLOBAL INTERNATIONAL DEPARTURES – TOP 10 NATIONALITIES in 2023

Million PAX and Recovery: % of 2019 traffic





Share of Premium Pax in 2023 has overcome 2019 in all airport regions, with Asia Pacific leading the ranking.

INTERNATIONAL DEPARTURES - 2023

	GLOBAL	Europe	Asia Pacific	North America	Middle East	LATAM / Caribbean	Africa
Premium	12% 129%	10.6% 123%	13.4% 154%	13.3% 116%	16.1% 118%	9.0% 117%	11.1% 114%
Standard	88% 97%	89.4% 98%	86.6% 95%	86.7% 98%	83.9% 97%	91.0% 99%	88.9% 98%

% of 2019 traffic

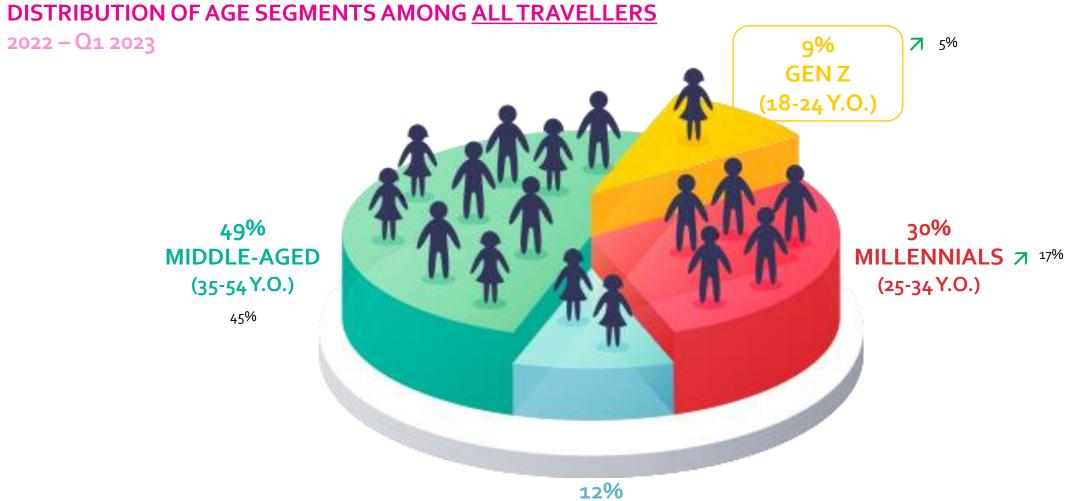




Younger Pax Profile



Over the past months, about 4 out of 10 travellers were below 34 y.o. Gen Z pax is indeed becoming increasingly important among international travellers, at the expense of Seniors. Millennials have also increased.



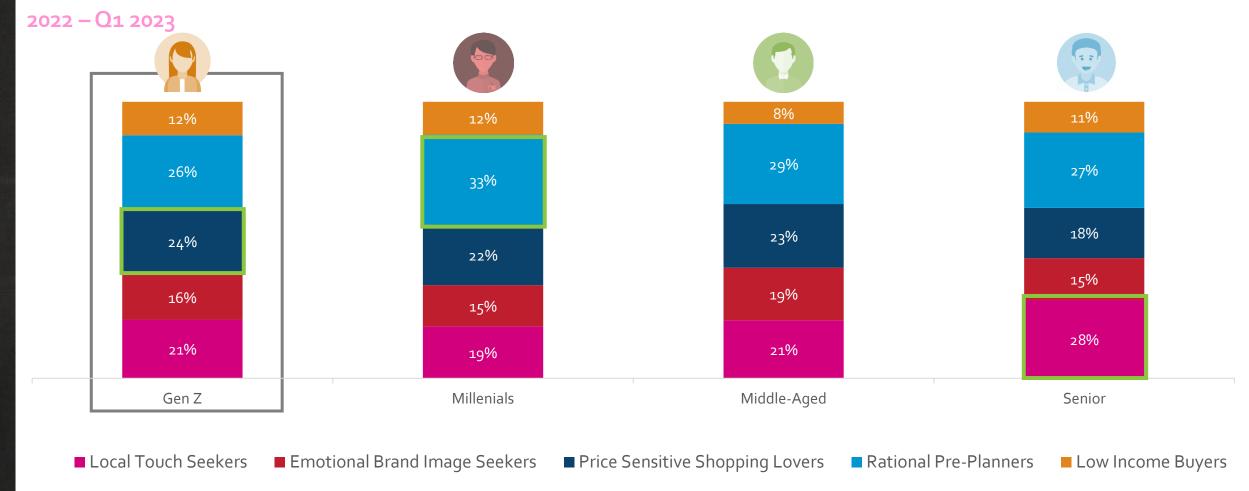


12% SENIORS → 33% (55+Y.O.)

Indicate significantly higher / lower vs the pre covid-19 2018-2020

Compared to other age groups, Gen Z shoppers are more likely to be Price Sensitive Shopping Lovers: they are driven by attractive prices & promotions, like to compares vs downtown / online prices, spend a lot of time inside the shop, like novelties and are brand-sensitive.

DISTRIBUTION OF SEGMENTS ACROSS AGE GROUPS





Consumer and traveler mix is changing, bringing along a different and new shopping behavior, which is highly influenced by online and digitalization.



2019 2025

Generation Y (Millennials) and Z

~40%

>70%



Sales directly influenced by online

>10%

>30%

Cited by Dufry at TRCF



Opportunities to engage with Gen Z shoppers



Share of DF visitors (out of total pax) among Gen Z is in line with total average. However, Gen Z have by far the lowest conversion rate of all age groups. Their average spend is also below average, although higher than among seniors.

PERFORMANCE INDICATORS ACROSS AGE GROUPS

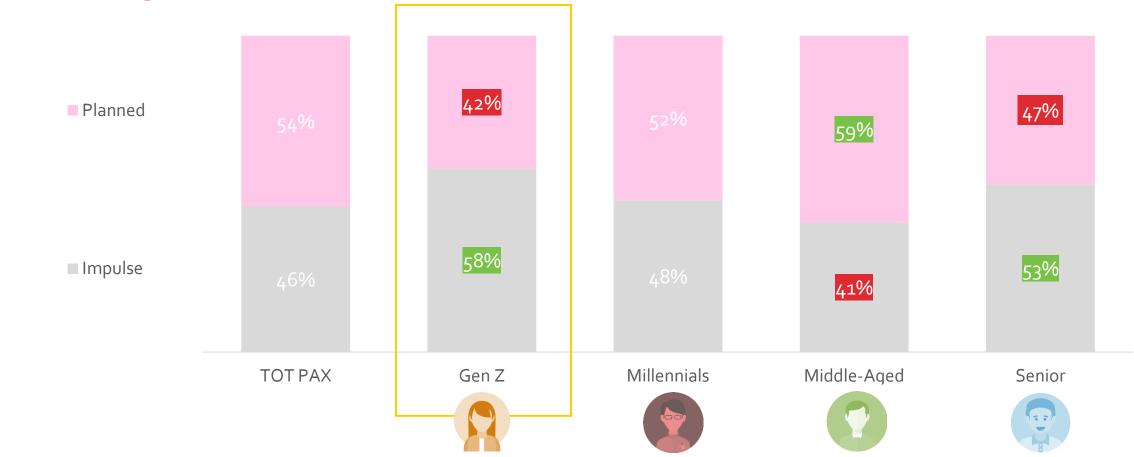
(2022 - Q1 2023)					
	TOTAL	Gen Z	Millennials	Middle-Aged	Senior
DUTY FREE FOOTFALL	46%	47%	43%	46%	49%
CONVERSION RATE	53%	44%	58%	53%	49%
DUTY FREE PURCHASE RATE	24%	21%	25%	24%	24%
AVERAGE AMOUNT SPENT	128\$	83\$	135\$	142\$	74\$



"Planning" is NOT a characteristic of Gen Z shoppers. Their visits to the DF store are indeed often made on impulse.

PLANNING OF VISITS

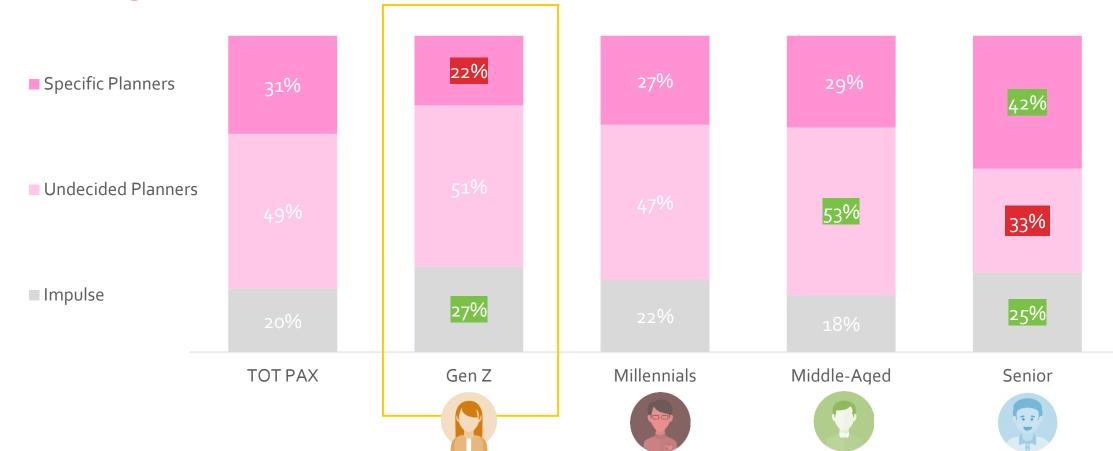
(2022 - Q1 2023)



Gen Z are the least likely to pre-plan which brands / products to buy specifically. They are instead more likely to purchase on impulse and half plan only at general level but the final decision happens in-store.

PLANNING OF PURCHASE

(2022 - Q1 2023)





There are two major opportunities to improve performance of Gen Z travellers in Travel Retail: the first concerns pre-trip communication, and the second involves experiential retail.



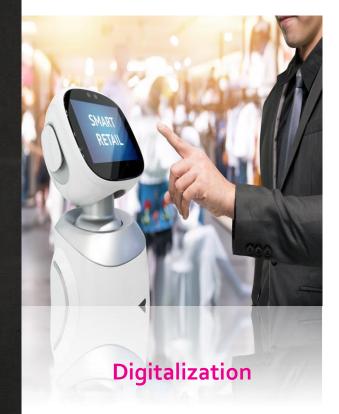
#1 – Communicate to Gen Z travellers before the trip what TR has to offer in order to give them a reason to visit -> increase planned visits & reach above average footfall

#2 – Enhance in-store experience: despite Gen Z travellers make their purchase decisions in-store, conversion and average spend are still below average > increased planned purchases & boost conversion



Younger generations are bringing new trends in Travel retail, focused on experiential, modern and responsible consumption.

"MUST-HAVES" TO ENGAGE WITH YOUNGER CONSUMERS















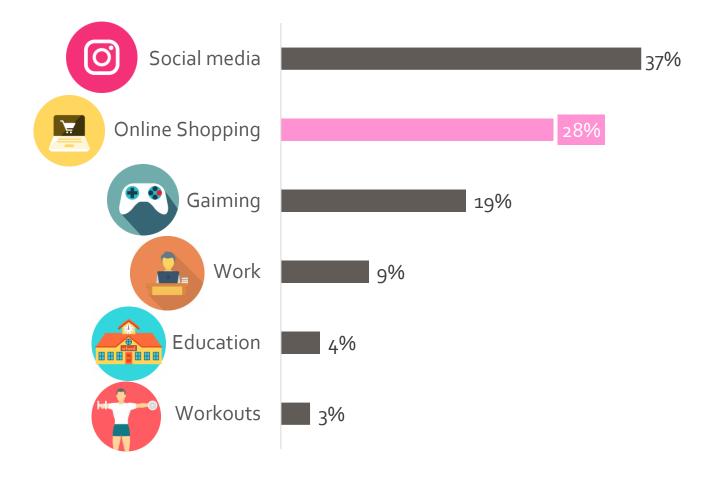
Online, Technology & Digitalization



The second most common usage of VR / AR technology in daily life is "online shopping", just after social media.

USAGE OF VIRTUAL REALITY IN DAILY LIFE – ACROSS ALL CHANNELS

VR/ AR is **experiences** in daily life for ..

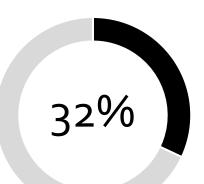




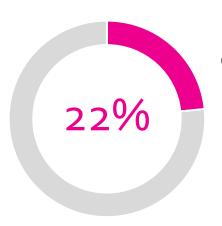
Usage of VR/AR channels is still limited, however it is a great tool to reach consumers in the first place and to enhance shoppers' experience.

IMPACT OF VR IN TRAVEL RETAIL (1/2)





of TR visitors went to Duty
Free / Travel Retail shops
because they enjoyed the
experience



of travellers have used VR in the last 6 months to purchase products as a result of testing them via this technology



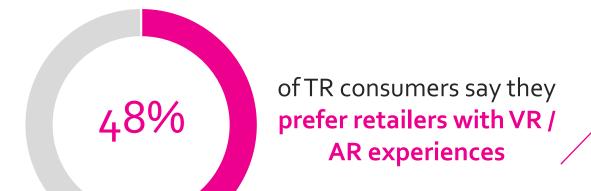


purchased luxury items
via testing them using VR
technology

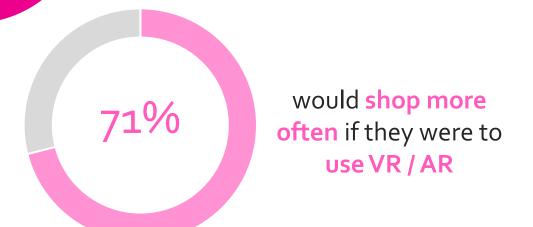


Usage of VR / AR can facilitate the decision-making process by easing consumer doubts about which product to buy, therefore increasing satisfaction and finally consumers loyalty.

IMPACT OF VR IN TRAVEL RETAIL (2/2)



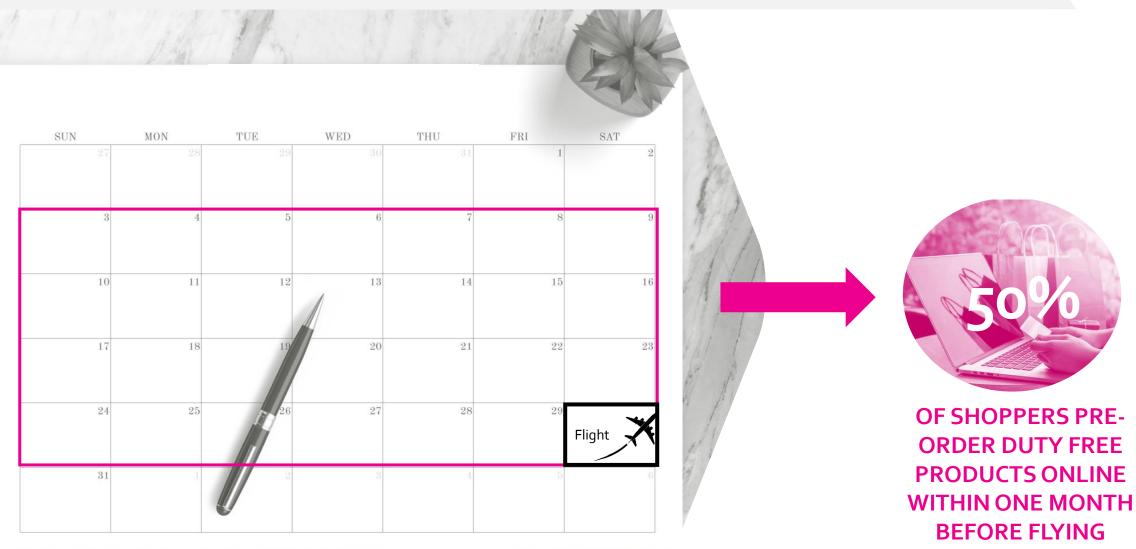
Ease consumer doubts: to make sure the products they are purchasing fit their needs.



Stronger consumers loyalty:
making more confident buying
decisions and increase satisfaction



As half of shoppers who pre-order online use the service within one month prior to flying, including AR/VR technology in the online service can provide a greater possibility to try products and find the best fit to the need in the amount of time available.





Stronger focus on Sustainability



Global shoppers have adopted a more sustainable lifestyle in the last 18 months, becoming more focused on buying just what needed and opting for sustainable products.







In their daily lives ...

+ 20%

Consumers have increased their focus on buying just what they need (compared to 2021)

+ 11%

Consumers opt for sustainable and eco-friendly products (compared to 2021)

42%

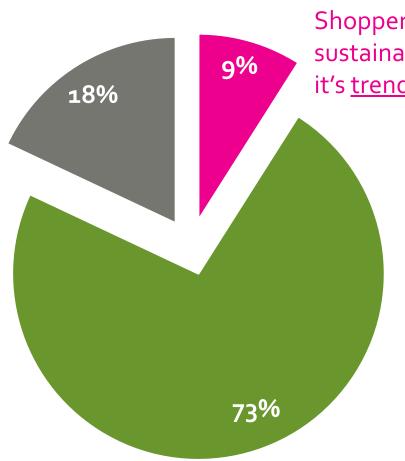
Consumers prefer to buy refillable products

Consumers pay extra for more durable or longer

lasting products



Shoppers who opt for sustainable purchases are genuinely concerned about sustainability as opposed to by some fashionable trends.



Shoppers who opt for sustainable choices because it's <u>trendy</u>







Shoppers who **DO NOT** buy sustainable products because of the image or need for social acceptance



Some "must-have" sustainable practices are particularly valued by global consumers.

CONSUMERS' **TOP 5 MOST IMPORTANT** ENVIRONMENTALLY SUSTAINABLE OR ETHICAL PRACTICES:

Producing sustainable packaging

Reducing waste in manufacturing process

Committing to ethical working practices

Limiting carbons emissions / footprint

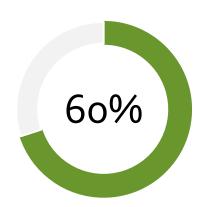
Respect for human rights



In Q1 2023, around 6 out of 10 travellers think it is important to find products with reduced packaging, eco-friendly ingredients or eco-friendly production processes when shopping in Duty Free stores.

IMPORTANCE OF SUSTAINABILITY (Q1 2023)

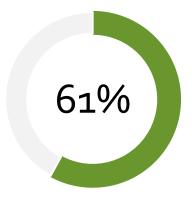
% who consider important to find in Duty Free shops...



Products with reduced packaging or eco-friendly packaging



Products with eco-friendly ingredients



Products with eco-friendly production processes



Given that the primary barrier to becoming more sustainable is related to costs, the key priority would be to make it more affordable to choose sustainable alternatives. More clarity on sustainable practices is also crucial.

TOP 3 BARRIERS TO BEING MORE SUSTAINABLE:



